



Course Introduction

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Software Project Management
MSc in Computer Science
University of Camerino

SPM

Course Responsible, Lessons, Exams

- Andrea Polini
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- Software Project Management
 - lessons:
 - Monday – from 11am to 1pm
 - Wednesday – from 9am to 11am
 - Thursday – from 9am to 11am
 - Friday – from 11am to 1pm
 - web: [http://didattica.cs.unicam.it/...](http://didattica.cs.unicam.it/)
- Exam dates:
 - Wednesday, February 3rd and 24th, 2021 - at 9am
 - Wednesday, June 16th, 2021 - at 9am
 - Wednesday, July 14th, 2021 - at 9am
 - Wednesday, September 8th and 29th, 2021 - at 9am
 - Wednesday, February 2nd and 23rd, 2022 - at 9am

Course Organization

- SPM illustrates two quite orthogonal approaches to software project management and execution:
 - Project Management following “*Command and Control*” inspired approaches
 - Project Management following **Agile methodologies**

Course Objectives





Knowledge and Abilities

The course intends to provide to the students basic knowledge on the subject of project management in relation to the development of complex software systems. At the end of the course you should be able to **understand why making prediction on software development is so complex** and strategies for project planning, resource allocation executions, monitoring, etc.

At the same time at the end of the course you will have learned the principle of agile methodologies and you will be able to **apply SCRUM** to the development of a complex software system.

Study material 1/2

- **Reference books** (theory):

-  **Bob Hughes, Mike Cotterell**
Software Project Management, 5th Ed.
McGraw-Hill, 2009
-  **Andrew Stellman and Jennifer Greene**
Learning Agile Understanding Scrum, XP, Lean, and Kanban
O'Reilly 2015.
-  **Mitch Lacey**
The SCRUM Field Guide 2nd Ed.
Pearson 2016.
-  **Robert K. Wysocki**
Effective Project Management 7th Ed.
John Wiley and Sons 2014.

Study material 2/2

- **Additional textbooks:**



Roger Pressman and Bruce Maxim

Software Engineering a Practitioner's Approach 8th Ed.
McGraw-Hill 2015.



Ian Sommerville

Software Engineering 10th Ed.
Addison Wesley 2016.

- **PMI Certification**



PMBOK Guide

Visual Paradigm



Visual Paradigm supports Università di Camerino with UML tools and ERD tools under the Visual Paradigm Academic Training Partner Program.

UNICAM students can download and install the enterprise version of Visual Paradigm at the following link:

- <https://ap.visual-paradigm.com/universita-di-camerino>

Contents

- Software Development Processes
- Agile Project Management
 - Scrum
 - eXtreme Programming (XP)
 - *Lean*
 - *Kanban*
- Principles of Software Project Management
- Project and Programme Management
- Project Estimations and Planning (COCOMOII)
- Activity Management
- Risk Management
- Resource Allocation
- Project Execution and Monitoring

Final Exam!!!

1. Group project (2-3 members – under “negotiation”)

- You will be asked to develop a project over the duration of the semester with intermediate checkpoints (meeting with the teachers/product owner). The group will have to use the typical practices of SCRUM.
- the project requires to deliver a working prototype that will be illustrated to the teacher. The date for the discussion meeting has to be agreed in advance, and one week before the meeting a report has to be delivered to the teacher, and the software released.

2. Written paper – date fixed for the exam

- The paper will include questions and exercises on the main topics of the course

The mark is structured according to a “50-50” schema considering respectively the project, and the written paper. For both papers the pass mark is fixed to 18. Students willing to improve their final mark can ask for an additional oral examination.

Any order to respect?

The project has to be delivered before any member can take part to the written paper.