

#### Case Management

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#### Classification of Processes

structured process	case	ad hoc process
<ul> <li>structured process flow</li> </ul>	<ul> <li>process flow can partly be structured</li> </ul>	<ul> <li>process flow cannot be structured – new</li> </ul>
<ul> <li>activites known in advance</li> </ul>	<ul> <li>activites partly known in advance</li> </ul>	<ul> <li>tasks on the fly</li> <li>activites partly known</li> </ul>
<ul> <li>many repetitive elements</li> </ul>	<ul> <li>some repetitive elements</li> </ul>	<ul><li>in advance</li><li>few repetitive</li></ul>
<ul> <li>no degree of freedom for people wrt process flow</li> </ul>	<ul> <li>some degree of freedom for people wrt process flow</li> </ul>	<ul> <li>elements</li> <li>very high degree of freedom for people wrt</li> </ul>
<pre>can be</pre>	process flow modelled	

#### Case Management and Case Modeling

- Any individual Case may be resolved in a completely ad-hoc manner
- But as experience grows in resolving similar Cases over time, *a set of common practices* can be defined for Cases.
- This becomes the practice of Case Management.
- Case management requires modeling which can express the essential flexibility that human Case workers require for
  - run-time planning for the selection of Tasks for a Case,
  - run-time ordering of the sequence in which the Tasks are executed
  - ad-hoc collaboration with other knowledge workers on the Tasks

# CMMN - Case Management Model and Notation

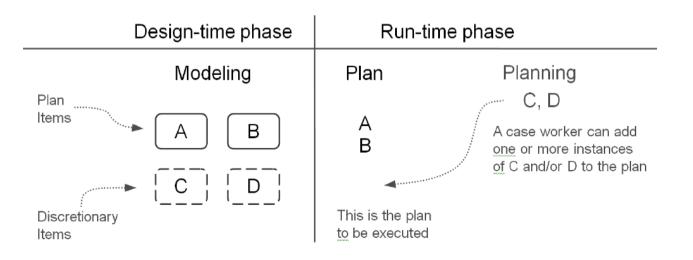
- OMG defined a Modeling Standard for Case Modeling
  - Case Management Model and Notation (CMMN)
- In January 2013 OMG published the first beta version
  - http://www.omg.org/spec/CMMN/1.0/
  - It is referenced in this presentation as (CMMN 1.0)
- CMMN is specialized notation to model cases. It is independent from BPMN

## Design Time vs Run Time = Modeling vs Planning

- A Case has two distinct phases: design-time and run-time
  - During the *design-time* phase, *business analysts* engage in modeling, which includes defining
    - Tasks that are always part of pre-defined segments in the Case model, and
    - "discretionary" Tasks that are available to the Case worker, to be applied in addition, to his/her discretion.

(CMMN 1.0, p. 5f)

- In the *run-time* phase, *Case workers* execute the plan, particularly by
  - performing Tasks as planned,
  - adding discretionary Tasks to the Case plan instance in run-time.



### Characteristics of Case Management Modeling

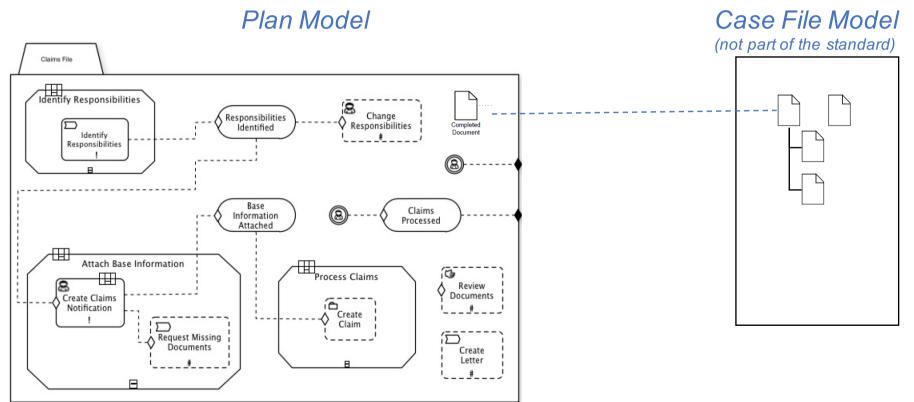
- No model of sequence flow
  - Execution of a task depends on events and conditions

Sentries

- Planning at run-time
  - Humans can decide about execution of tasks
    - Discretionary tasks
    - Planning table

#### A Case Model in CMMN

• A Case consists of a *case Plan Model*, a *Case File Model*, and a set of *case Roles* 



(CMMN 1.0, p. 12)

# Information Model representing Case File

- The information model of a Case comprises of classes for the management of the information (data) aspects of a Case.
- All information, or references to information, that is required as context for managing a Case, is defined by a Case File.
- A Case File consists of Case File Items.
- A Case File Item is depicted by a "Document" shape
- A Case File Item may represent a piece of information of any nature, ranging from unstructured to structured, and from simple to complex.
- A Case File Item can be anything from a folder or document, an entire folder hierarchy referring or containing other Case File Items or simply an XML document.

#### Case Plan Models

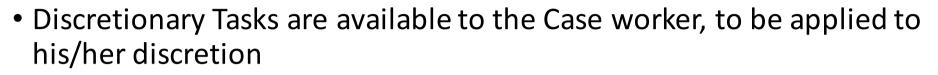
- There are four types of Plan Items:
  - Tasks / Discretionary Tasks

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- Plan Fragments / Stages
- Event Listeners
- Milestones
- Thei connector
- There are two types of "control flow" elements:
  - Sentries
  - Planning Tables



#### Discretionary Tasks



- It is up to the Case worker
  - whether he/she want to execute a discretionary task
  - when to to execute a discretionary task
  - how often he/she wants to execute a discretionary task
- A discretionary Task is depicted with dashed lines

# Details about CMMN Elements

# <CaseName>

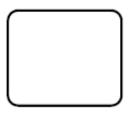
٠ Identify Responsibilities 8 Change Responsibilities Responsibilities Identified Identify Responsibilities 8 Base Claims 8 Information Processed Attached Attach Base Information 10 Process Claims <del>III</del> 8 Review Documents Create Claims íð Notification Create Claim  $\square$ Request Missing íΩ Documents Create Letter # F

Example of a Case Plan Model

Claims File

- A case Plan Model is depicted using a "Folder" shape
- The name of the Case can be enclosed into the upper left rectangle.
- The various elements of a case Plan Model are depicted within the boundary of the case Plan Model shape.
- The diagram shows an example of a case Plan Model.

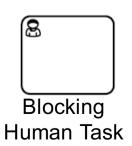
#### Tasks

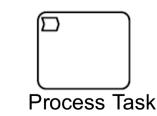


- A Task is a unit of work. There are three types of tasks
  - Human Task a Task that is performed by a Case worker, they can be
    - Blocking: Task is waiting until the work associated with the Task is completed
  - 8
    - Non-Blocking: the Task is not waiting for the work to complete and
    - completes immediately, upon instantiation.
  - Process Task can be used in the Case to call a Business Process
  - Case Tasks can be used to call another Case

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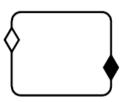








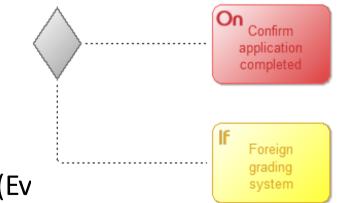
#### Sentries - Entry and Exit Criterion



- Plan Items may have associated Sentries.
- Sentries define the criteria according to which the Plan Items are enabled (or entered) and terminated (or exited)
- A Sentry "watches out" for important situations to occur which influence the further proceedings of a Case.
  - a Sentry used as an entry criterion is depicted by a shallow "Diamond"
    - A Sentry used as an exit criterion it is depicted by a solid "Diamond"

#### Sentry

- A Sentry is a combination of an event and/or a condition.
  - An On-Part specifies the event that serves as trigger.
  - The If-Part specifies a condition that evaluates over the Case File.
- Sentries may take one of the following forms:
  - 1. An event part and a condition part in the form on <event>
    - if <condition>
  - 2. An event part in the form
     on <event>
  - 3. Just a condition part in the form if <condition>
- An Sentry and the task correspond to an ECA (Ev rule.



#### Evaluation of a Sentry

- When the event is received, the condition is tested.
  - If all On-Parts of a Sentry have occurred, and its If-Part evaluates to "true", the Sentry is "satisfied".
- A Sentry that is satisfied triggers the Plan Item that refers to it:
  - When the Sentry is referenced by one of the Plan Item's entry Criteria: a Task or Stage will be enabled, and a Milestone will be achieved.
  - When the Sentry is referenced by one of the Plan Item's exit Criteria:

a Task or Stage will be terminated (exited).

#### Events

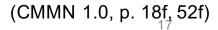


CMMN distinguishes three kinds of events:

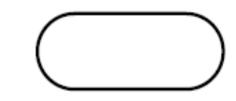
- Anything that can happen to information in the CaseFile
  - a case file time created, deleted, modified, ....
- Anything that can happen to Tasks, Stages and Milestones.
  - as tasks is started, cancelled, finished, ...
- Event Listeners to model events that do not happen to plan items.
  - Event Listeners are specialized to
    - Timer Event Listener



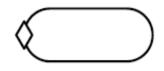
User Event Listener



#### Milestones



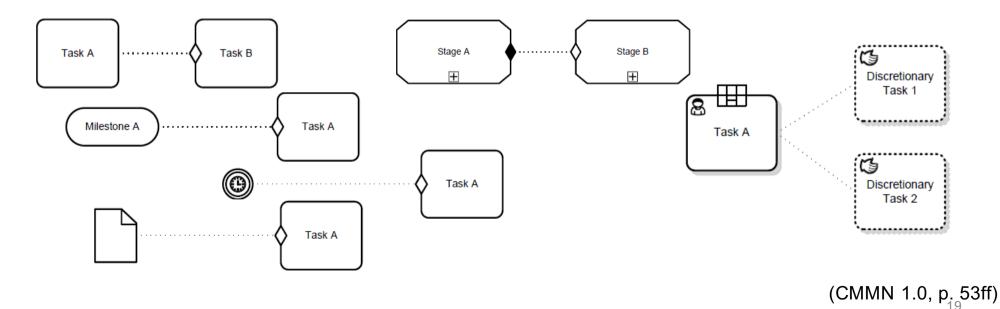
- A Milestone is a Plan Item Definition that represents an achievable target, defined to enable evaluation of progress of the Case.
- No work is directly associated with a Milestone, but completion of set of tasks or the availability of key deliverables (information in the CaseFile) typically leads to achieving a Milestone.
- A Milestone is depicted by a rectangle shape with half-rounded ends.
- A Milestone may have zero or more entry criteria, which define, when a milestone is reached



(CMMN 1.0, p. 21, 52)

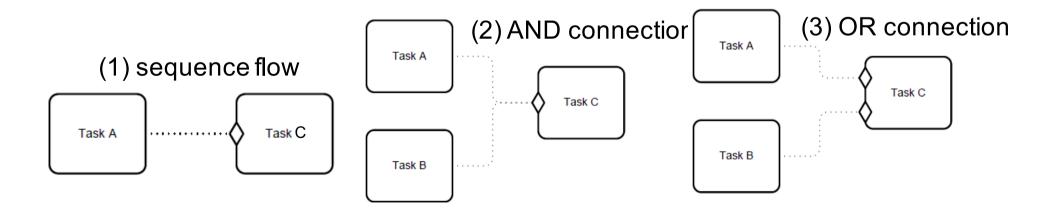
#### Connectors

- Connectors can be used to visualize dependencies between Plan Items
  - One such depicted dependency is the On-Part of a Sentry
  - The other type of dependency is between a Human Task and Discretionary Items in its Planning Table (see later)
- The shape of the connector object is a dotted line.



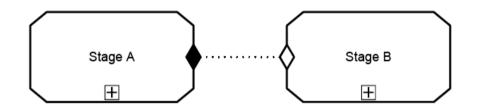
#### Connector Usage

- Connectors that represent Sentry On-Parts can be used to visualize dependencies between Plan Items.
- The following pictures illustrates situations where Task C can be activated only
  - (1) if Task A is complete
  - (2) if Task A and Task B are complete
  - (3) if Task A or Task B are complete



#### Connector Usage

• Stage B depends on the exit criterion of Stage A

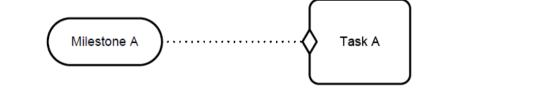


• Task A depends on the achievement of Milestone A.





 Task A depends on a CaseFileItem





(CMMN 1.0, p. 55)

CMMN - Case Management Modeling and Notation

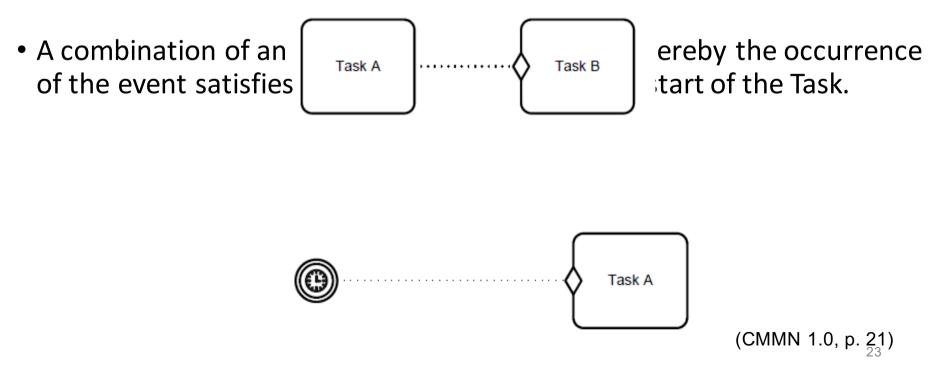
#### Plan Fragment

- A Plan Fragment is a container of Plan Items and the Sentries
- A PlanFragment is depicted by a rectangle shape with dashed lines and softly rounded corners and a marker in the form of a "+" sign in a small box at its bottom center
- When the PlanFragment is expanded it has a marker in the form of a "-" sign in a small box at its bottom center.
- When a PlanFragment is expanded, elements contained in it become visible



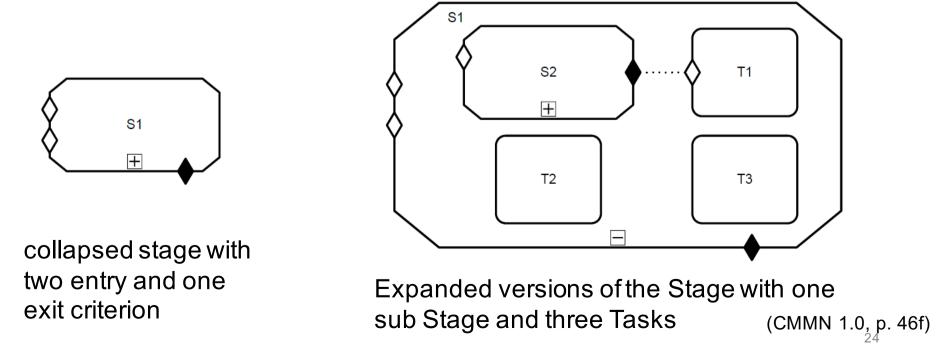
#### Plan Fragment

- A Plan Fragment is a container of Plan Items and the Sentries
- Simple examples of Plan Fragments are:
  - A combination of two Tasks, whereby, the completion of one Task satisfies the Sentry that enables the start of the other (sequence flow)



#### Stage

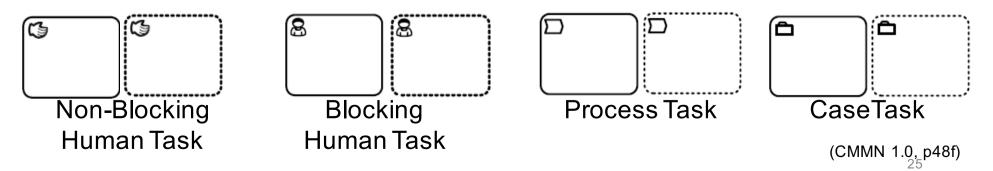
- Stages are Plan Fragments that can be tracked.
- Stages maybe considered "episodes" of a Case. They can be regarded as subcases (cf. sub-processes in BPMN)
- A Stage is depicted by a rectangle shape with angled corners and a marker in the form of a "+" or "-" sign in a small box at its bottom center ("+" or "-" designate expanded or collapsed stages).





#### Discretionary Tasks

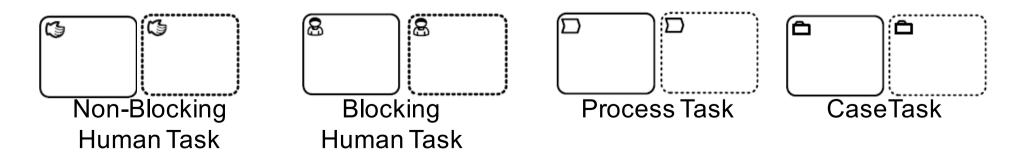
- Tasks are always part of pre-defined segments in the Case model
- In addition to tasks there are Discretionary Tasks which are available to the Case worker, to be applied in addition, to his/her discretion
- A discretionary Task is depicted by a rectangle shape with dashed lines and rounded corners
- Any task type can be discretionary



#### Discretionary Tasks



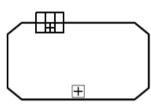
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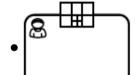
#### Planning Table



- Users (Case workers) are said to "plan" (at run-time), when they select Discretionary Items
- A Planning Table defines the scope of planning.
- PlanningTables can be assigned to a Stage or a HumanTask.



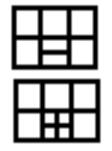
- Stages: The Planning Table can be used to plan instances of Tasks and Stages into that Stage instance.
- Human Tasks: The Planning Table can be used to plan instances of Tasks and Stages into the Stage that contains the Human Task.



g Table is depicted by a "Table" shape.

g Table can have several Table Items (i.e. Discretionary Items). Planning Table and Table Items can have applicability rules.

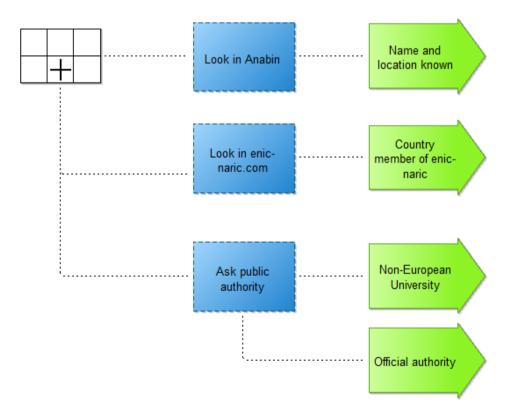
#### Planning at Run Time: Applicability Rules



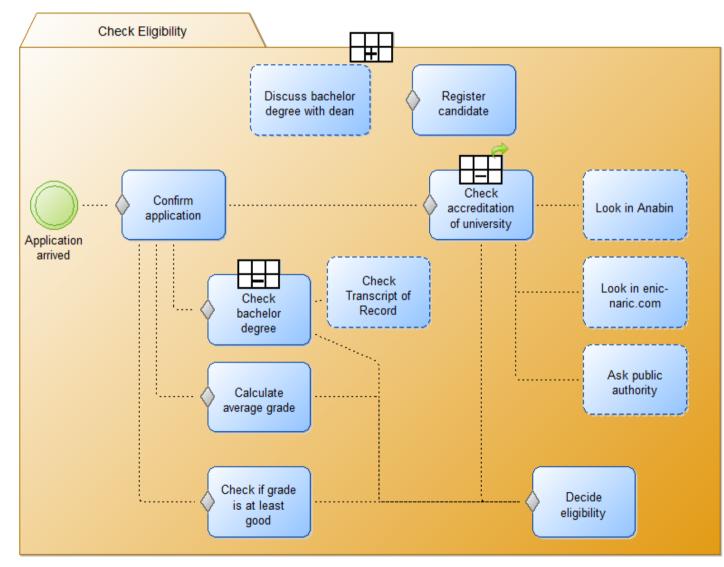
- With planning tables it is possible to make Discretionary Items dynamically applicable for planning
- Applicability Rules are used to specify, whether a Table Item is "applicable" ("eligible", "available") for planning, based on conditions that are evaluated over information in the Case File.
- If the condition of the ApplicabilityRule evaluates to "true", then the TableItem is applicable for planning,
- During planning only Discretionary Items, for which the ApplicabilityRule evaluates to "true", must be shown to the Case Worker

#### Planning Table and Applicability Rules

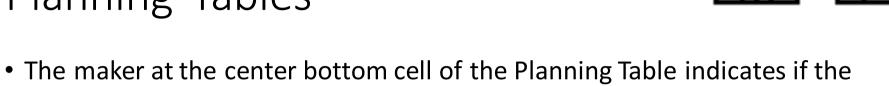
• Relation of Planning Table, Discretionary Item and Applicability Rules ins Knowledge Model Designer



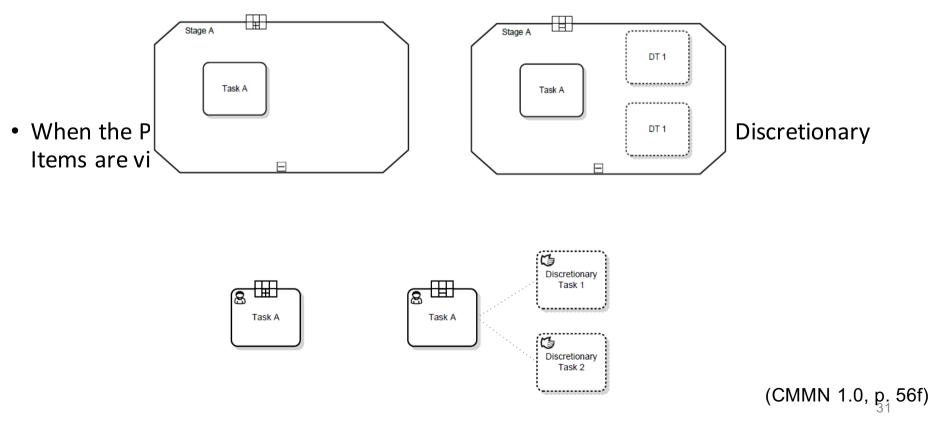
#### Check Eligibility Case Plan Model



#### Planning Tables

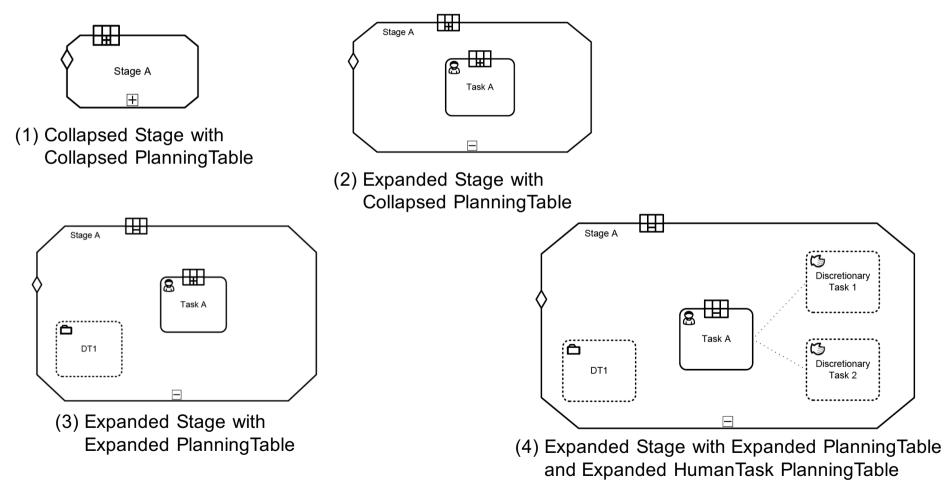


- The maker at the center bottom cell of the Planning lable indicates if t Discretionary Items are visualized (+) or not (-).
  - When a user "expands" a Planning Table, its contained Discretionary Items become visible within the Stage



### Expansion of Planning Tables

• These four figures illustrate expansion of PlanningTables

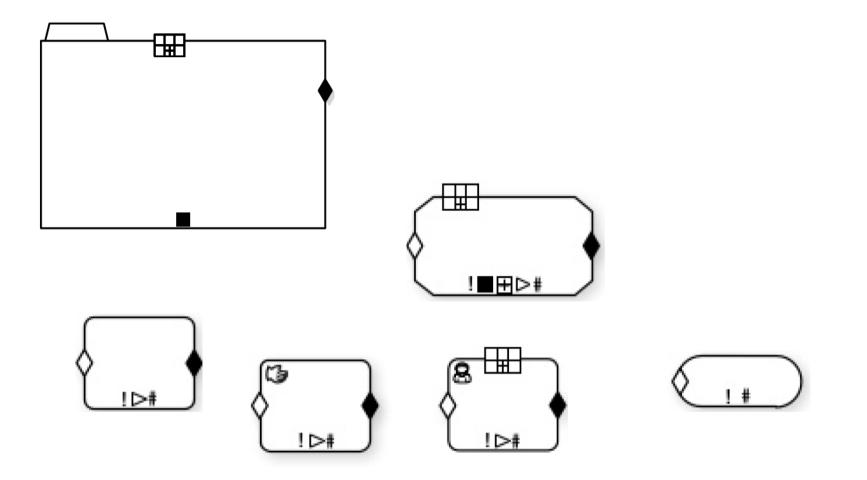


#### Decorators

• Case Plan Models, Stages, Tasks and Milestones can have decorators

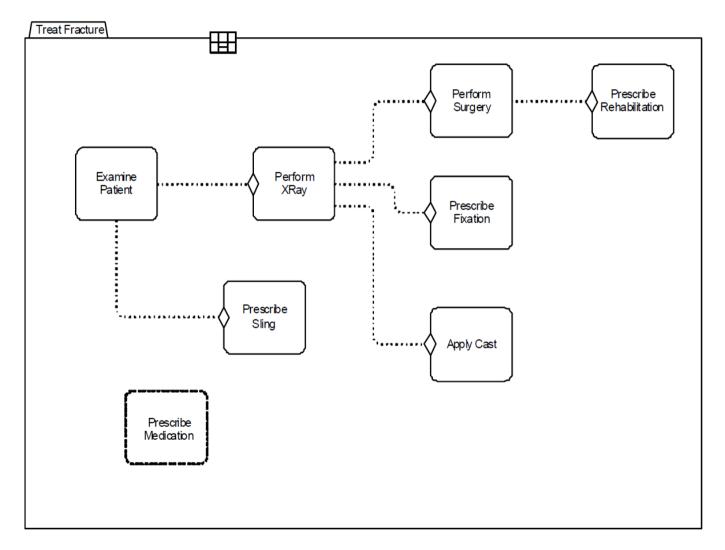
Decorator	Planning Table	Entry Critrion	Exit Criterion	AutoComplete	Manual Activation	Required	Repetition	
Applicability		$\diamond$	•		⊳	!	#	
CasePlanModel								
Stage								
Task	HumanTask only						V	
MileStone		V						
<del>.</del>		1	1	•	1	•	(CMMN	1.0, <u>p</u> . 62

#### Model Elements with all possible Decorators



(CMMN 1.0,  $p_{34}$  63f)

#### What is the meaning of this model?



(Gagne 2013) at http://www.cmmnwebmodeler.com/

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(CMMN 1.0, p. 46)

#### What is the meaning of this model?

